

AEWA EUROPEAN GOOSE MANAGEMENT PLATFORM



**3rd MEETING OF THE
AEWA EUROPEAN GOOSE MANAGEMENT
INTERNATIONAL WORKING GROUP**



20-21 June 2018, Leeuwarden, the Netherlands

EGMP FINANCE REPORT 2016-2018

Prepared by the Secretariat



© Magnus Elander

The 3rd Meeting of the AEWA European Goose Management International Working Group is being hosted by the Province of Friesland.

EGMP FINANCE REPORT 2016-2018

Introduction

According to Rule 31 of the [Modus Operandi](#) of the AEW A European Goose Management International Working Group (EGM IWG) the annual running costs for the European Goose Management Platform (EGMP), including servicing the EGM IWG, will be provided by the Range States to the Platform as decided by the EGM IWG.

Additional resources will need to be allocated by each participating Range State at national level to run necessary processes, such as National Working Groups, and implement the recommendations agreed amongst all Range States. These national level costs are not included in the EGMP budget.

An annual budget of 466,000 EUR has been estimated as necessary to facilitate the routine running of the EGMP (see [Establishment and operation of a EGMP under AEW A \(2016-2018\)](#)). Since the establishment of the Platform the funding has been provided by the Range States on a voluntary basis. However, a cost-sharing formula to spread the provision of the annual resources is envisaged to be agreed on by the EGM IWG at its 3rd meeting in June 2018 (AEWA/EGMIWG/3.5).

The present document provides a report on the EGMP budget, income and expenditures for the period 2016 to 2018.

Action requested from the EGM IWG

The EGM IWG is requested to review and receive the information provided in the report.

Financial Status 2016-2018 overview

Approaching the end of the establishment phase with the end of 2018, a full overview of the financial situation in the EGMP Secretariat and Data Centre is given below, reporting to the Range States on the use of the funds they have provided, as well as remaining funding gaps. The agreed budget for the period, as well as the funding received, expenditures made and remaining balance are outlined below in Table 1 for the EGMP Secretariat, and in Table 2 for the EGMP Data Centre. Further explanations relating to the details in the Tables are given below in the respective sections for budget, funding received and expenses.

Table 1 EGMP Secretariat financial status 2016-2018 (in EUR)

2016						2017						2018 Jan-Mar (Q1)																							
	Budget	Funding received	Balance Funding vs Budget	Expenses	Balance Expenses vs Funding		Budget	Funding received	Balance Funding vs Budget	Expenses	Balance Expenses vs Funding		Budget	Funding received	Balance Funding vs Budget	Expenses	Balance Expenses vs Funding																		
EGMP Coordinator						EGMP Coordinator	€142,000			€38,702		EGMP Coordinator	€142,000			€17,889																			
EGMP Programme Management Assistant						EGMP Programme Management Assistant	€80,000			€9,617		EGMP Programme Management Assistant	€80,000			€13,826																			
EGMP Secretariat operational budget						EGMP Secretariat operational budget	€35,000			€17,810		EGMP Secretariat operational budget	€35,000			€31,132																			
EGM IWG meeting						EGM IWG meeting	€25,000			€8,656		EGM IWG meeting	€25,000			€6,537																			
Total		€225,000			€225,000	Total	€282,000	€60,000	-€222,000	€74,785	-€14,785	Total	€282,000	€131,423	-€150,577	€69,384	€62,039																		
												<table border="1"> <tr> <td colspan="2"></td> <td colspan="2">Deficit in DC Reserve to be balanced</td> <td colspan="2">€32,100</td> </tr> <tr> <td colspan="2"></td> <td colspan="2">Total Expenses Q1 2018 + deficit DC</td> <td colspan="2">€101,484</td> </tr> <tr> <td colspan="2"></td> <td colspan="2"></td> <td colspan="2">€29,939</td> </tr> </table>								Deficit in DC Reserve to be balanced		€32,100				Total Expenses Q1 2018 + deficit DC		€101,484						€29,939	
														Deficit in DC Reserve to be balanced		€32,100																			
														Total Expenses Q1 2018 + deficit DC		€101,484																			
																€29,939																			
Funds to carry over to 2018		€65,000				Carry-over from 2016		€65,000				Carry-over from 2017		€50,215		Carry-over from 2017		€50,215																	
				Total funds available 2017		€125,000				Funds to carry-over to 2018		€50,215		Total funds available 2018		€181,638		Funds available until Dec 2018		€80,154															
				Overall funding balance taking into account carry-over to 2018		-		€171,785				Overall funding balance taking into account funds available until Dec		-		€70,423																			
€160,000 Allocation for Reserve (50%+ of budget)						€160,000						€160,000 Reserve (50%+ of budget)						€160,000																	

Table 2 EGMP Data Centre financial status 2016-2018 (in EUR)

2016						2017					2018 Jan-Mar (Q1)																		
	Budget	Funding received	Balance Funding vs Budget	Expenses	Balance Expenses vs Funding		Budget	Funding received	Balance Funding vs Budget	Expenses	Balance Expenses vs Funding		Budget	Funding received	Balance Funding vs Budget	Expenses	Balance Expenses vs Funding												
Goose monitoring coordinator	€96,000					Goose monitoring coordinator	€96,000			€54,158		Goose monitoring coordinator	€96,000			€31,433													
Population modelling expert	€48,000					Population modelling expert	€48,000			€78,980		Population modelling expert	€48,000			€24,386													
Lead compiler	€20,000					Lead compiler	€20,000			€43,646		Lead compiler	€20,000			€13,026													
EGMP Data Centre operational budget	€20,000					EGMP Data Centre operational budget	€20,000			€8,601		EGMP Data Centre operational budget	€20,000			€3,110													
Total	€184,000	€92,500		€32,600	€59,900	Total	€184,000	€184,647	€647	€185,386	-€739	Total	€184,000	€100,000	-€84,000	€71,955	€28,045												
						<table border="1"> <tr> <td>Carry-over from 2016</td> <td>€0</td> </tr> <tr> <td>Total funds available 2017</td> <td>€184,647</td> </tr> </table>		Carry-over from 2016	€0	Total funds available 2017	€184,647	<table border="1"> <tr> <td>Carry-over from 2016</td> <td>€0</td> </tr> <tr> <td>Funds to carry-over to 2018</td> <td>-€739</td> </tr> </table>		Carry-over from 2016	€0	Funds to carry-over to 2018	-€739	<table border="1"> <tr> <td>Carry-over from 2017</td> <td>-€739</td> </tr> <tr> <td>Total funds available 2018</td> <td>€99,261</td> </tr> </table>		Carry-over from 2017	-€739	Total funds available 2018	€99,261	<table border="1"> <tr> <td>Carry-over from 2017</td> <td>-€739</td> </tr> <tr> <td>Funds available until Dec 2018</td> <td>€27,306</td> </tr> </table>		Carry-over from 2017	-€739	Funds available until Dec 2018	€27,306
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Budget

The EGMP budget (lighter grey cells in Tables 1 and 2) has been set at its current level of EUR 466,000 for the duration of the establishment phase 2016-2018. It sums the resources needed at the international level to provide for the services and running of the EGMP. The budget breaks down to EUR 282,000 for the EGMP Secretariat and EUR 184,000 for the EGMP Data Centre.

Funding received

Voluntary contributions of Range States to the EGMP Secretariat Data Centre are shown cumulative per year in Tables 1 and 2 (light yellow). In 2017 and 2018 the carry-over from previous years is added to form the total funding available.

The individual funding by Range State throughout the three years is outlined below in Table 3 and shown visually in Figures 1-4.

Table 3 EGMP funding received 2016-2018 (in EUR)

	2016		2017		2018		Total
	Secretariat	Data Centre	Secretariat	Data Centre	Secretariat	Data Centre	
(Belarus)**							0
Belgium		10,000		35,000		25,000	70,000
Denmark				25,000	40,000		65,000
Estonia							0
EU							0
Finland		10,000		40,000	15,000	30,000	95,000
France			30,000				30,000
Germany		10,000		30,000		20,000	60,000
Iceland							0
Latvia							0
Netherlands		37,500		11,000			48,500
Norway	225,000		30,000	15,000	76,423	25,000	371,423
Sweden		25,000					25,000
UK				28,647			28,647
(Ukraine)**							0
Total	225,000	92,500	60,000	184,647	131,423	100,000	793,570

** non-paying range states

Norway has contributed almost half of the entire funding received since 2016, whilst other Range State's contributions have been lower and irregular with a preference to fund the EGMP Data Centre over the EGMP Secretariat.

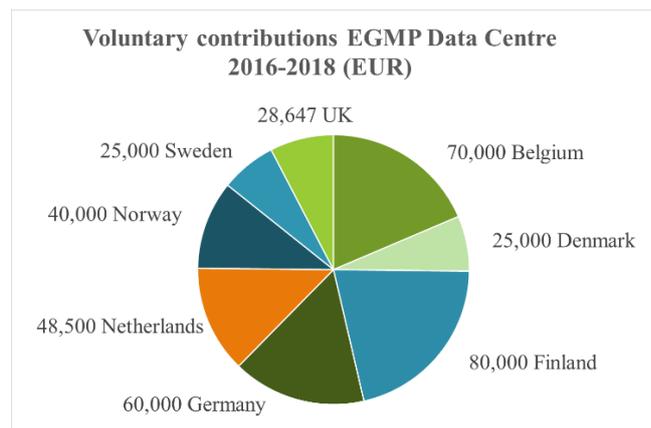
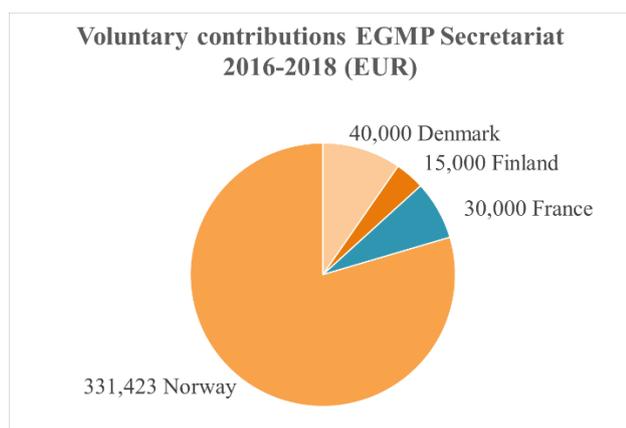


Figure 1 Voluntary contributions EGMP Secretariat 2016-2018 (EUR)

Figure 2 Voluntary contributions EGMP Data Centre 2016-2018 (EUR)

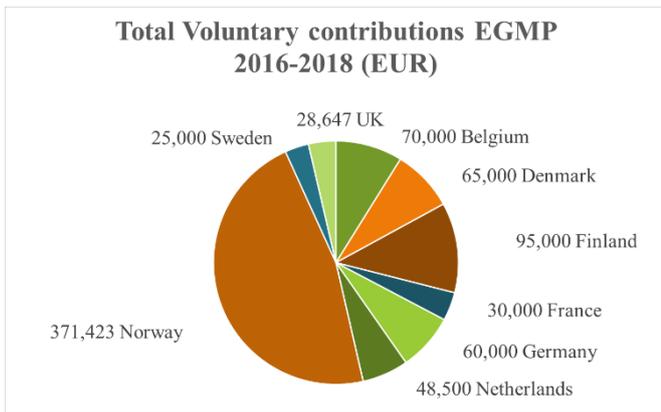


Figure 3 Total voluntary contributions EGMP 2016-2018 (EUR)

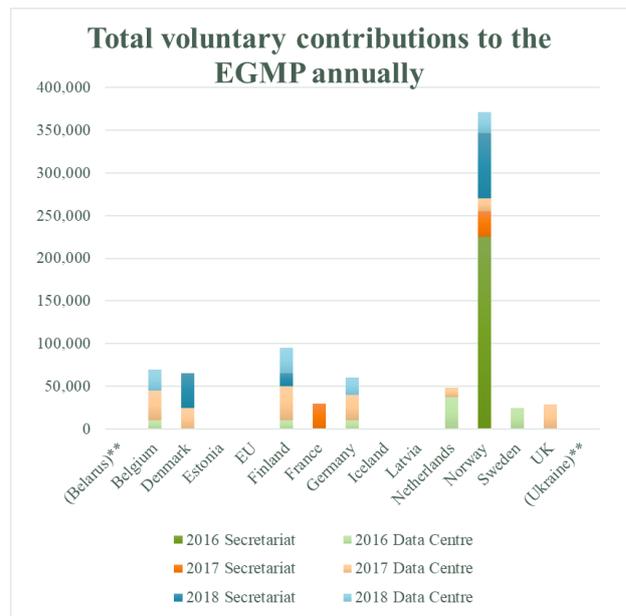


Figure 4 Total EGMP funding received annually 2016-2018 (EUR)

(** non-paying Range States)

Additional resources provided (outside the EGMP core budget)

In addition to the voluntary contributions to the EGMP budget, end-of-year funding of EUR 4,800 has been received from Norway for print materials and give-aways for the EGMP and three Range States have hosted the EGM IWG meetings in 2016 (Sweden), 2017 (Denmark) and 2018 (Netherlands).

Reserve fund

As agreed by the EGM IWG at their 2nd meeting in June 2017 ([EGM IWG 2 meeting report](#)), a reserve fund has been established from the balance left from 2016 and 2017, to ensure continuity of operations of the EGMP in any annual cycle before contributions for the new year arrive from the Range States. For uninterrupted and smooth operational running of the EGMP sufficient funds should remain in the reserve fund at the end of the year, to allow operation for the first six months, as agreed by the EGM IWG at its 2nd meeting ([EGM IWG2 meeting report, para. 48](#)).

EGMP Secretariat

The reserve fund for the EGMP Secretariat has been set at EUR 160,000, slightly above the 50% mark of annual budget, due to the elevated costs in the first half of the year with the preparation of the EGM IWG meeting taking place each year in June. The reserve fund for the EGMP Secretariat has been stable and is carried over from one year to the next.

EGMP Data Centre

For the EGMP Data Centre the reserve fund has been set to 50% of the annual budget, i.e. EUR 92,000. Due to lower leftover in 2016 the reserve fund stands at EUR 59,900. The balance necessary to reach the full EUR 92,000 (i.e. EUR 32,100) will be transferred from the EGMP Secretariat for this purpose (see Table 1 above “Deficit in DC Reserve to be balanced” in 2018).

Reserve funds for EGMP Secretariat and Data Centre are stated at the bottom of the figures for each year in Table 1 and 2 above (darker grey cells).

Expenses

Expenses incurred at the EGMP Secretariat and Data Centre from 2016 to March 2018 are outlined in detail in Tables 1 and 2 above (orange colour), separated by year and for each operational unit. The balance of expenses versus the funding received is shown in blue colour in the respective tables. Funds not spent at the end of the year are carried over to the following year and added to form the total funding available for the running of the EGMP in the next year (see Tables 1 and 2 above, “carry-over from previous year” and “funds to carry-over to following year”).

EGMP Secretariat

The EGMP Secretariat has been able to operate in 2017 despite a significant funding gap, due to the late recruitment of the EGMP Coordinator in July 2018 and the Programme Management Assistant in November 2018, reducing expenses on salaries substantially. Operational expenses of the EGMP Secretariat include staff travel to workshops and meetings, as well as costs for the preparation of the “Guidance on Implementing Adaptive Harvest Management Through Domestic Legal Regulations” in 2017 (see document AEWA/EGMIWG/3.7) and the EGMP website design as a kick-start on EGMP communications in 2018 (see details in Report of the EGMP Secretariat and Data Centre (2017/2018) for 2019, AEWA/EGMIWG/3.3). With the team in the EGMP Secretariat on board and a full range of activities taken up, the expenses for 2018 are expected to reach the full budget estimate for the EGMP Secretariat in 2018 (EUR 282,000) by the end of the year. Some reduction in the staff costs of the EGMP Secretariat is possible to be incurred in the future, once a full annual cycle for each staff member has been completed and actual salaries and associated costs over a 12-months period are incurred and therefore future estimates could be adjusted.

EGMP Data Centre

The EGMP Data Centre has reached full expenditure of their budget in 2017 with the Goose Monitoring Coordinator on board since February 2017 to complete the team. According to the workload estimated in 2016 necessary to operate the EGMP Data Centre (see [Establishment and operation of a EGMP under AEWA \(2016-2018\)](#), page 4 and 5), the staff allocation within the EGMP Data Centre includes a Goose Monitoring Coordinator (100%), a Population Modelling Expert (50%) of a Lead Compiler (15%). In 2017 the workload of the staff had shifted to some extent, paying careful attention to stay within the allocated budget for staff and the overall budget for the year. The Population Modelling Expert’s workload was higher than originally expected, due to work on the development of new models for the Taiga Bean Goose, increasing from 50% to 82%. New capacity has been built for this work within the EGMP Data Centre team, so that the bulk of the work will be performed by the Goose Monitoring Coordinator in future. Also, the Lead Compiler’s workload increased from 15% to 33% due to involvement in overall strategic work for the EGMP in the establishment phase. On the other hand, the Goose Monitoring Coordinator’s work to be funded from the EGMP budget was lower than budgeted (56% instead of 100%), due to heavy involvement in the compilation of the International Single Species Management Plans (ISSMPs) for the Barnacle Goose and the Greylag Goose – work, not financed from the EGMP budget. Also, the work allocated to the Goose Monitoring Coordinator was partially carried out by an expert on assessment of Taiga Bean Geese and other work on modelling. These shifts in the workload of the EGMP Data Centre staff explain the divergence of expenses versus the related yearly budget. The flexibility shown in 2017 on fund allocation in the EGMP Data Centre to staff salaries is of great advantage to the EGMP and is expected to be continuing to some extent in the future with the proviso that overall staff salary budgets are adhered to. The high operational expenses of the EGMP Data Centre in the first quarter of 2018 are due to high levels of activity, including running of a Modelling Consortium workshop in Kalø, Denmark, in January 2017, further development of new models for Pink-footed and Taiga Bean Geese, participation of EGMP Data Centre staff in relevant meetings, as well as preparations for the annual assessments.

Overall funding balance

The overall funding balance is shown for each year in bright yellow highlight in the tables for the EGMP Secretariat and Data Centre (Tables 1 and 2). This figure shows in a cumulative way the “balance of funding vs budget” with the “funds to carry-over to the next year”, resulting in the actual funding surplus or deficit for the respective year to ensure running of the operations of the EGMP. For 2017 the overall funding balance stood at deficits of EUR 171,785 for the EGMP Secretariat and EUR 92 for the EGMP Data Centre – overall totalling a funding deficit of EUR 171,877 for 2017. As mentioned in the funding section, the EGMP has only been able to operate in 2017 with this substantial funding deficit, due to the late recruitment of staff in the EGMP Secretariat, due to which lower costs were incurred.

In 2018 the overall funding balance as it stands after Quarter 1 (Jan – Mar 2018) is negative and is EUR 70,423 for the EGMP Secretariat (25% of the annual budget needed) and EUR 56,694 for the EGMP Data Centre (30.8% of the annual budget needed), bringing the **total funding deficit for the year 2018 to EUR 127,117 (27.3% of the annual budget needed)**. To ensure delivery of products under the EGMP, this funding gap will need to be closed before the end of the year by voluntary contributions from the Range States. Filling the gap sooner will allow for uninterrupted services.

Conclusion

With the EGMP in its third year of the establishment phase, diligent expense tracking has shown that an effective operation of the EGMP at its current scope is possible with the estimated annual core budget of EUR 466,000. The funding provided so far, however has been irregular and under the needed level to maintain full and uninterrupted services. Closing the deficit for 2018 is critical in order to allow continuation of services by the EGMP Secretariat and EGMP Data Centre. The pattern of income to date supports the need of maintaining the reserve fund at the agreed levels.

More cost intensive projects, for example for development of the EGMP communications strategy, will need to be funded separately, as the operational budget of the EGMP both in the Secretariat and Data Centre are relatively low, catering for travel to workshops and meetings plus a small amount of other operational expenses.